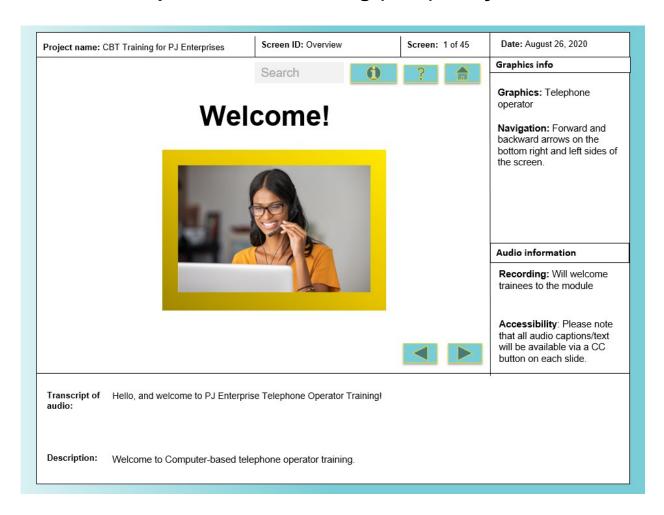
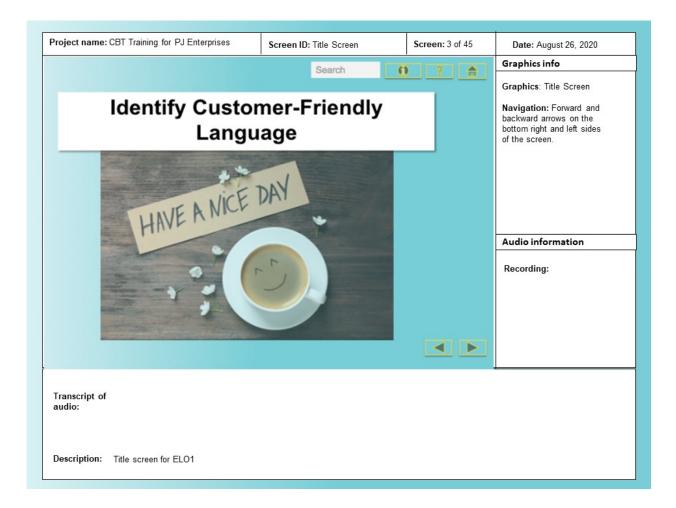
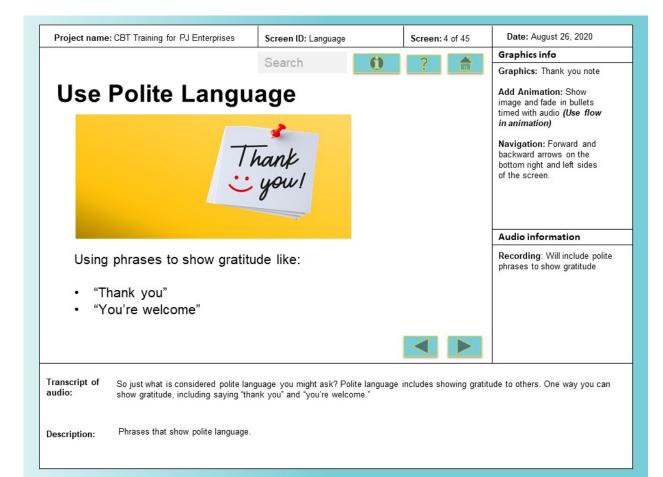
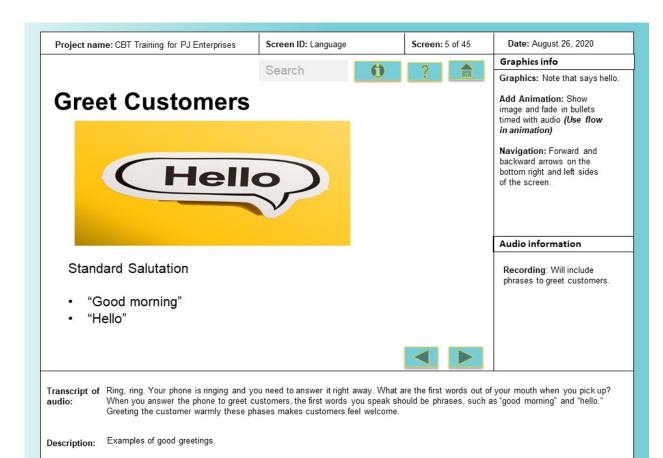
## **Computer-Based Training (CBT) Storyboard**

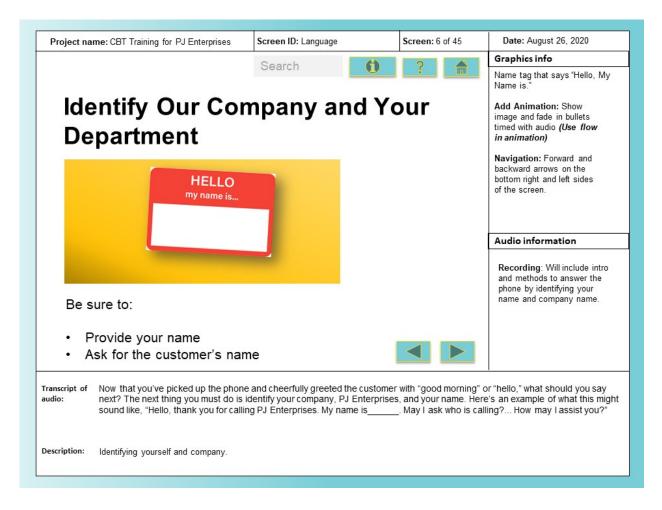


Date: August 26, 2020 Project name: CBT Training for PJ Enterprises Screen: 2 of 45 Screen ID: Objectives Graphics info Search Graphics: none **Learning Objectives** Navigation: Forward and backward arrows on the bottom right and left sides of the screen. Identify customer-friendly language Recognize appropriate versus inappropriate tone and inflection Identify strategies to eliminate most interruptions and distraction Audio information Recording: Will give an overview of what the learner will learn in this session. Content is based off our Terminal Objectives. Transcript of In this session, you will learn how to identify customer-friendly words and phrases you can use when you're talking to customers. audio: You'll also find out how to recognize appropriate versus inappropriate tone and inflection in your voice that could make or break the customer relationship. Finally, you'll discover tools and strategies to help you eliminate most interruptions and distractions so you can focus on your customer's needs. Description: Learning objectives for the course.









Screen ID: Language

Screen: 7 of 45

Date: August 26, 2020









#### **Graphics** info

Graphics: Photo showing woman smiling with headset.

Add Animation: Show image and fade in bullets timed with audio (Use flow in animation)

Navigation: Forward and backward arrows on the bottom right and left sides of the screen.

#### Audio information

Recording: Will include how to close the call.

## **Closing the Call**



- · Summarize actions you took to help the customer.
- Offer to help with anything else the customer needs.
- Show gratitude for customers by thanking them for their time





Transcript of audio:

After identifying who you are and the company name, next you need to let the customer know what you've done to help him or her by summarizing the action you just took, for example, "Today you ordered," or "today we were able to." Offer to help the customer by asking "Is there anything else I can do for you?" Finally, show your gratitude by saying, "Thank you for your time. Have a good day."

Description: The 7 rules for good customer service.



**Making Requests** 

Screen ID: Language

Screen: 8 of 45

Date: August 26, 2020









#### Graphics info

Graphics: Woman with headset

Add Animation: Show image and fade in bullets timed with audio (Use flow in animation)

Navigation: Forward and backward arrows on the bottom right and left sides of the screen.

#### Use Indirect Questions to Make Customer Requests:

- Can I
- Could I
- Do you mind if
- Would it be okay if
- · Would you mind if
- I was wondering if you could





#### Audio information

Recording: Will include polite phrases to show gratitude

Transcript of audio:

So now let's find out how you can use customer-friendly language when making requests. Use indirect questions when making requests or anything desiring some kind of action on the part of the customer. Indirect questions include phrases like "Can 1?", "Could I", "Do you mind...", "Would it be okay if", "Would you mind if..." and "I was wondering if you could..."

Description:

Phrases that show polite language when making customer requests.



Screen ID: Language

Screen: 9 of 45

Date: August 26, 2020

Add Animation: Show image and fade in bullets timed with audio (Use flow

Navigation: Forward and backward arrows on the bottom right and left sides of the screen.

**Graphics:** Photo that shows positive c-sat employee/TO.

Graphics info

in animation)









# **Agreeing with Requests**



#### When Agreeing to Requests:

- Of course
- · Happy to help
- · My pleasure





#### Audio information

Recording: Will include polite phrases to show gratitude

Transcript of audio:

Description:

Use direct language when you are agreeing to customer requests. Examples of these types of phrases include, "Of course" "Happy to help," and "My pleasure."

Phrases that show polite language when agreeing to requests.

Screen ID: Language

Screen: 10 of 45

Graphics info

Search









Date: August 26, 2020

Add Animation: Show image and fade in bullets timed with audio (Use flow in animation)

Navigation: Forward and backward arrows on the bottom right and left sides of the screen.

#### Audio information

Recording: Will include polite phrases to show gratitude

## **Confirming Requests**



When Confirming Customer Requests:

- Repeat customer order
- Ask leading questions to help you better understand the customer's needs





Transcript of So how do you respond to customer requests? Repeat the customer's order to ensure you don't miss anything. Some examples might be "May I confirm that you would like #333?" Ask leading questions to help you find out more information to gain a better understanding of the customer's needs.

Description: Phrases that show polite language when agreeing to requests.

Screen ID: Language

Screen: 11 of 45

Date: August 26, 2020









## Graphics info

**Graphics:** Note that says "I'm sorry" shows remorse.

Add Animation: Show image and fade in bullets timed with audio (Use flow in animation)

Navigation: Forward and backward arrows on the bottom right and left sides of the screen.'

#### Audio information

Recording: Will include polite phrases to decline customer

# **Declining Requests**



- Apologize to the customer
- Negate the Request
- Provide a Solution
- · Give Alternative Advice /Solution





Transcript of audio:

When you are unable to take care of the customer's order, be sure to use these polite ways to decline the request. First, apologize that you are not able to fulfill the request. Next, provide the reason why you are unable to meet the request by saying something like, "It is not possible to order #333 because it is out of stock right now. Redirect the request by providing a solution. We do have #336 in stock, and it is very similar to the item you're requesting."

Description:

Phrases that show how to politely decline requests from customers and suggest alternatives.

Screen ID: Language

Screen: 12 of 45

Date: August 26, 2020

Search







#### Graphics info

Graphics: Note saying who is accountable

Add Animation: Show image and fade in bullets timed with audio (Use flow in animation)

Navigation: Forward and backward arrows on the bottom right and left sides of the screen.

#### Audio information

Recording: Will include polite phrases to show gratitude

# **Accepting Responsibility**



- Apologize
- Respond
- · Paraphrase the customer's problem
- · Give advice + time



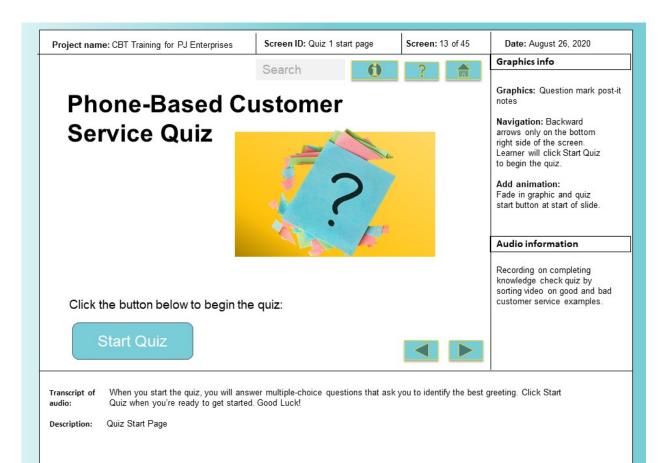


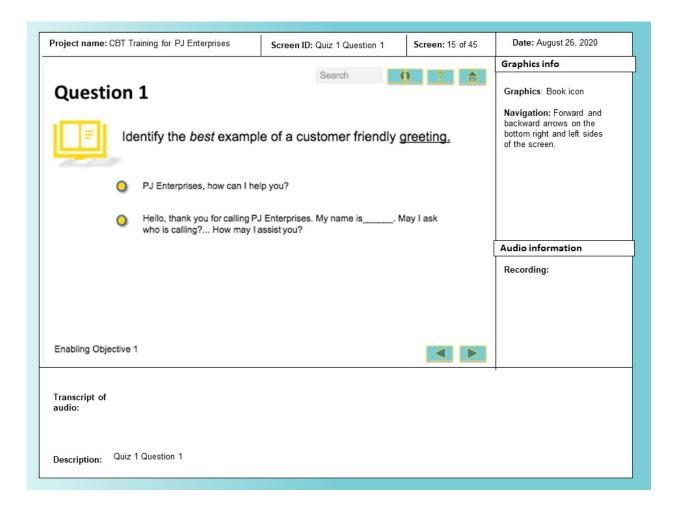
Transcript of audio:

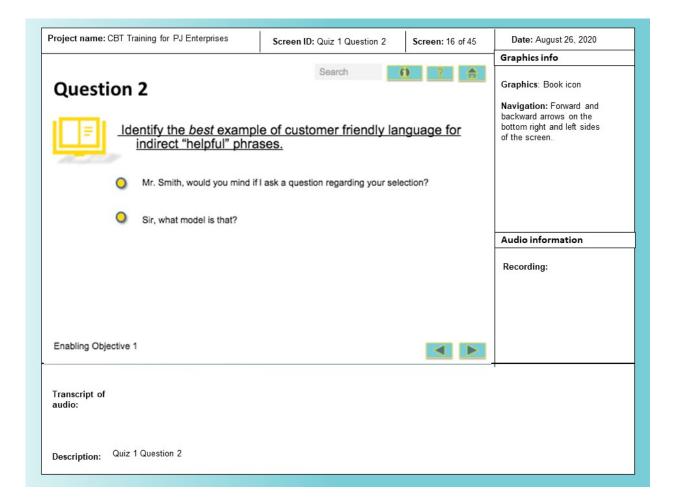
When you accept responsibility, you must again apologize and respond to the customer by paraphrasing the customer's problem (which provides for clarity around what the problem is and communicates that you are trying to understand their needs). Again, you should provide alternative solutions and give advice and request additional time. Say, "We can do this..." Empathize with the customer's situation by keeping your voice level and calm.

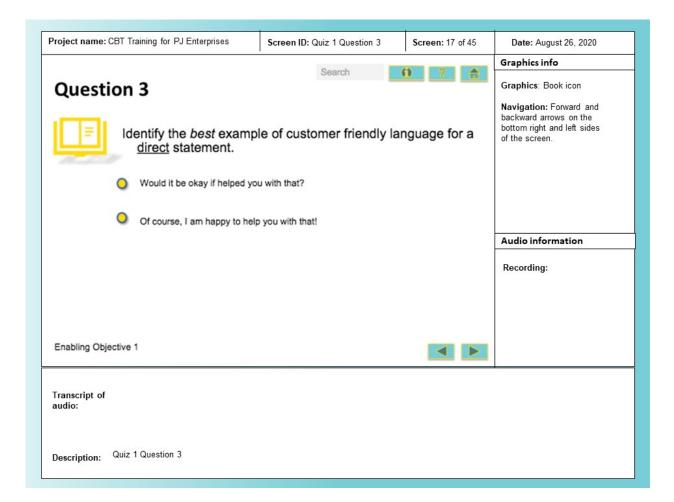
Description:

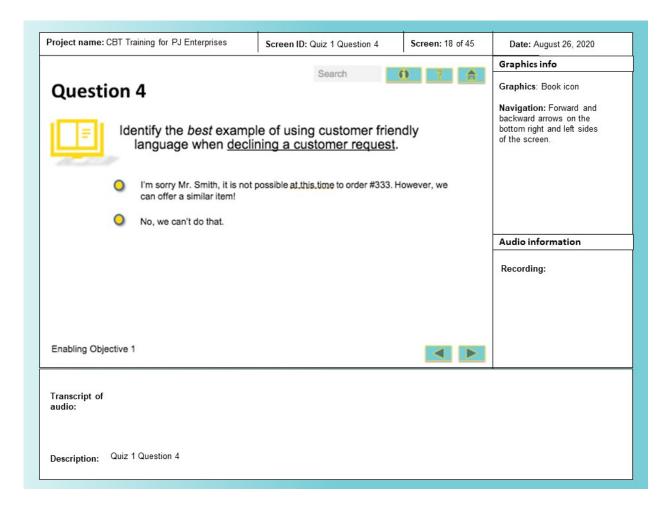
Phrases that show polite you accept responsibility.

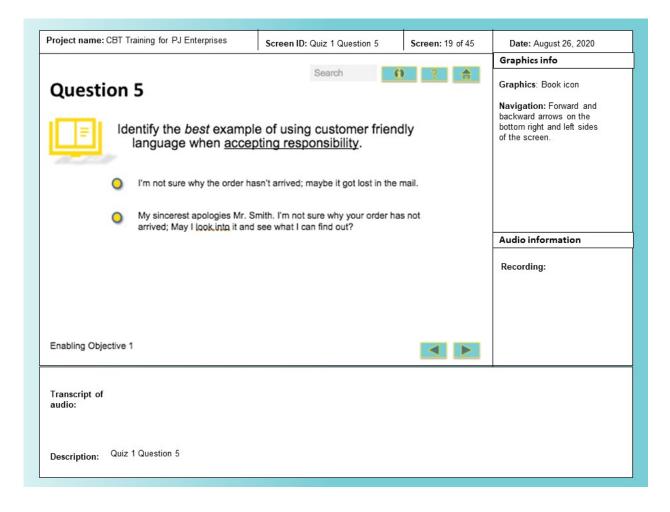














Screen ID: Self reflection

Screen: 20 of 45

Date: August 26, 2020



## Self-Reflection: Think About It

If a customer becomes abusive during a call, what actions should you take?



#### Graphics info

Graphics: Man screaming

Navigation: Forward and backward arrows on the bottom right and left sides of the screen.

#### Audio information

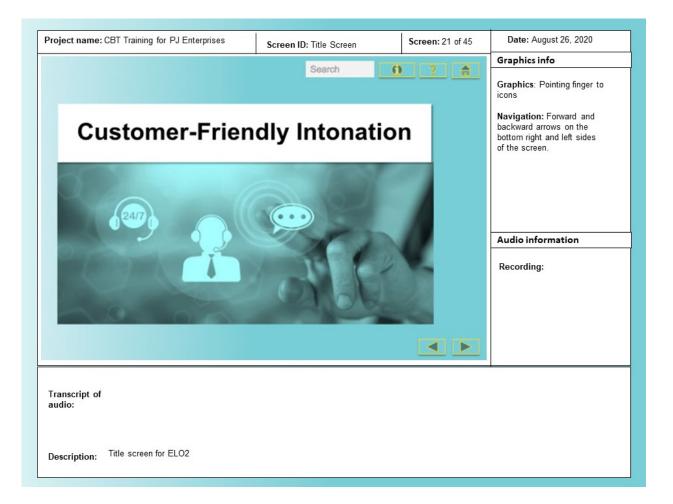
Recording:





**Transcript of** If a customer becomes abusive during a call, what actions should you take? audio:

Description: Connect ponder question



Screen ID: Tone and Inflection

Screen: 22 of 45

Date: August 26, 2020

Graphics info

Search







## **Customer-Friendly Intonation**



#### What is intonation?

- Intonation = up and down pitch
- To stress something means to speak long, loud, higher and sometimes pause at the end of a sentence



illustrates audio communication. Add Animation: Show image and fade in bullets

Graphics: Show graphic that

timed with audio (Use flow in animation)

Navigation: Forward and backward arrows on the bottom right and left sides of the screen.

#### Audio information

Recording: Will include polite phrases to decline customer request

Transcript of Now that you've learned some basics of using friendly and welcoming language with customers, you'll learn that it's not always what you say, but how you say it that can also make a positive or negative first impression with customers. When you're carrying on a conversation in person, you have the benefit of being able to read someone's expression and body language to add additional meaning and context to what's being said. With a phone call, you lose this visual, so it's more important than ever that you use proper tone of voice or intonation when you're communicating with customers.

Description: Bullet points that show what Intonation is.

Screen ID: Tone and Inflection

Screen: 23 of 45

Date: August 26, 2020 Graphics info

Graphics: Show graphic that Illustrates audio communication.

Add Animation: Show image and fade in bullets timed with

audio (Use flow in animation)

Navigation: Forward and backward arrows on the bottom right and left sides of the screen.'









# How to Use Correct Tone to Greet Customers



#### When greeting customers...

- Emphasize/stress company name and your name
- · Agree to the customer's request
- Take action





#### Audio information

Recording: Will include polite phrases to decline customer request

Transcript of audio:

When greeting customers, use the same greeting you learned about earlier, but be sure to stress or emphasize the company name and your name. When making requests or asking customers to take a specific action, it's important that you place emphasis or stress on the possibility of the customer's assistance. For example: "Is it possible for you to," "Could you do..."? When you are agreeing to a customer's request, use phrases that show you agree such as "Of course, I would be happy to do that for you." To show you are taking action on the customer's request, use phrases such as "Yes, let me look that up for you." and "Great question; let me find that out for you right now!"

Description:

Bullet points that show how to use correct tone when greeting customers and communicating with them.

Screen ID: Tone and Inflection

Screen: 24 of 45

Date: August 26, 2020

Graphics info

Search







#### Graphics: Note that says "I'm sorry" shows remorse.

Add Animation: Show image and fade in bullets timed with audio (Use flow in animation)

Navigation: Forward and backward arrows on the bottom right and left sides of the screen."

#### Audio information

Recording: Will include polite phrases to decline customer request





- Apologize to the customer
- Negate the Request
- Provide a Solution
- Give Alternative Advice /Solution





audio:

Transcript of When you are unable to take care of the customer's order, be sure to use these polite ways to decline the request using the appropriate tone of voice. First, apologize that you are not able to fulfill the request. Next, provide the reason why you are unable to meet the request by saying, "It is not possible at this time to order the item you requested because our manufacturer has delayed shipping right now. Redirect the request by providing a solution. "We can do this for you, however..."

Description:

Phrases that show how to politely decline requests from customers and suggest alternatives.

Screen ID: Tone and Inflection

Screen: 25 of 45

Date: August 26, 2020 Graphics info

Search







### Graphics: Man waving

Add Animation: Show image and fade in bullets timed with audio (Use flow in animation)

Navigation: Forward and backward arrows on the bottom right and left sides of the screen.

# Accepting Responsibility



- Apologize
- Stress the word I
- · Stress the action you plan to take



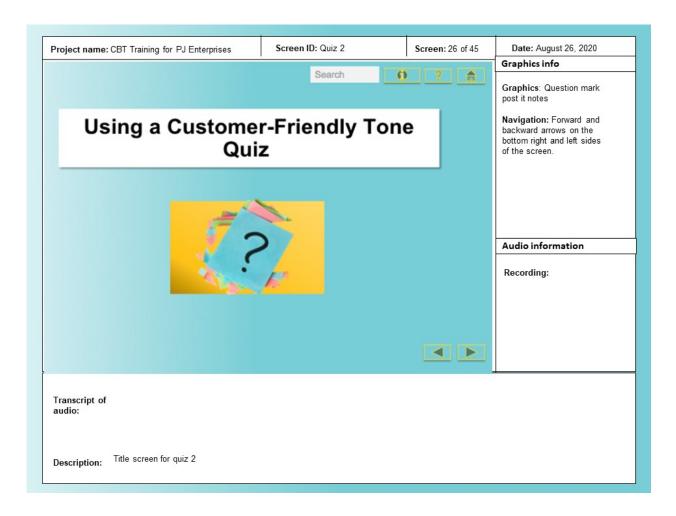


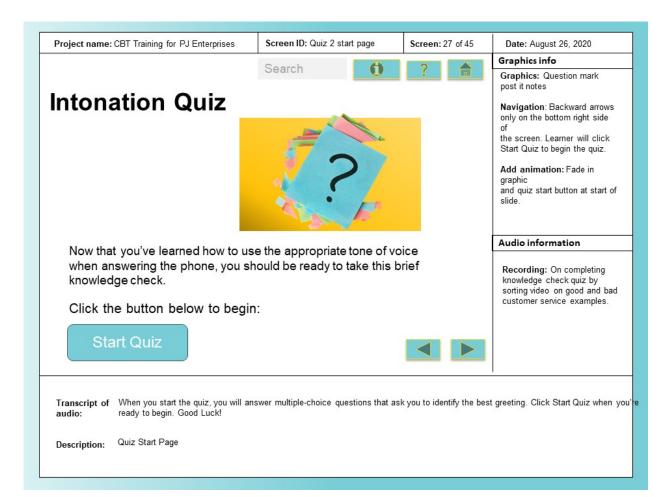
#### Audio information

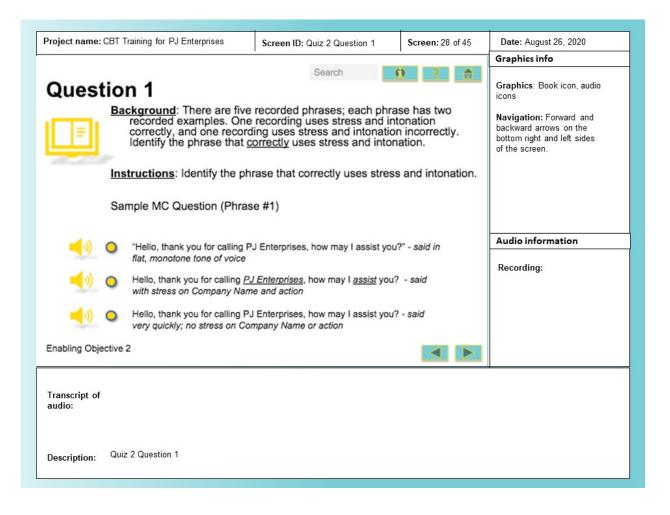
Recording: will include polite phrases to show gratitude

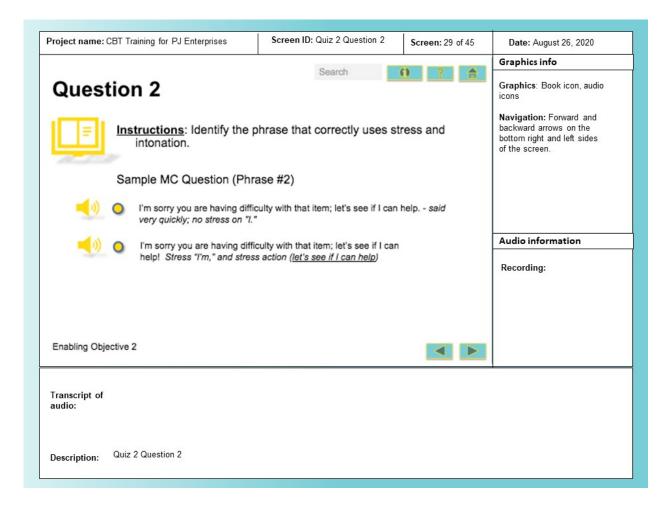
Transcript of accepting responsibility is emphasizing the fact that you are sorry for what happened. Apologize to the customer by saying, "I'm sorry for your inconvenience. How can I help?" Again, you should provide alternative solutions and stress the actions you will take to help the customer resolve their issue/problem.

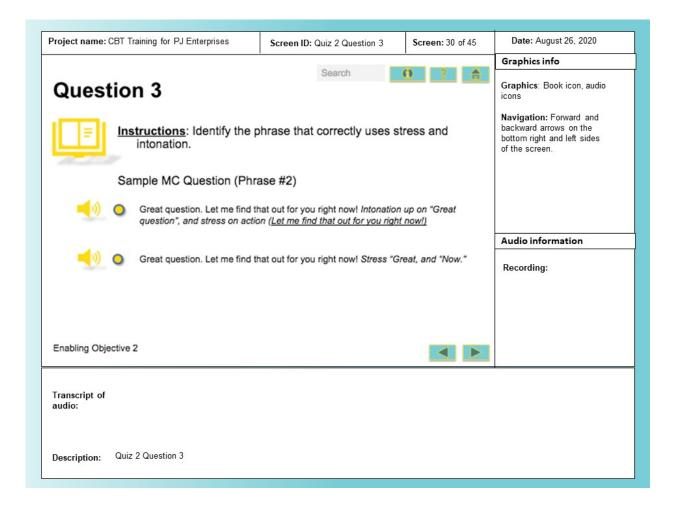
Description: Phrases that show polite you accept responsibility.

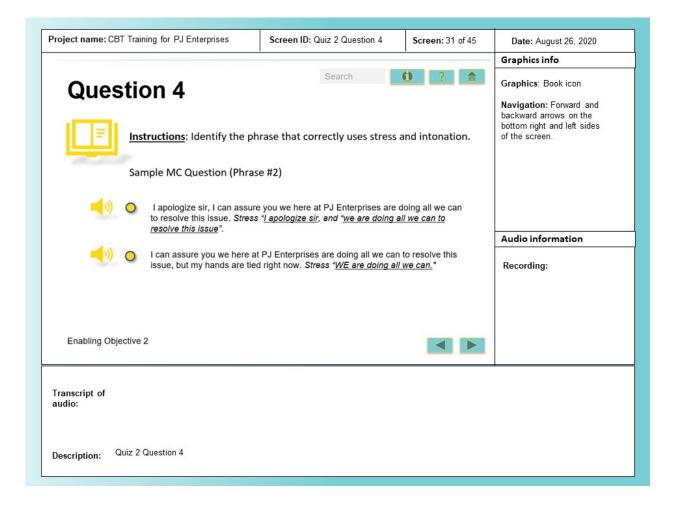


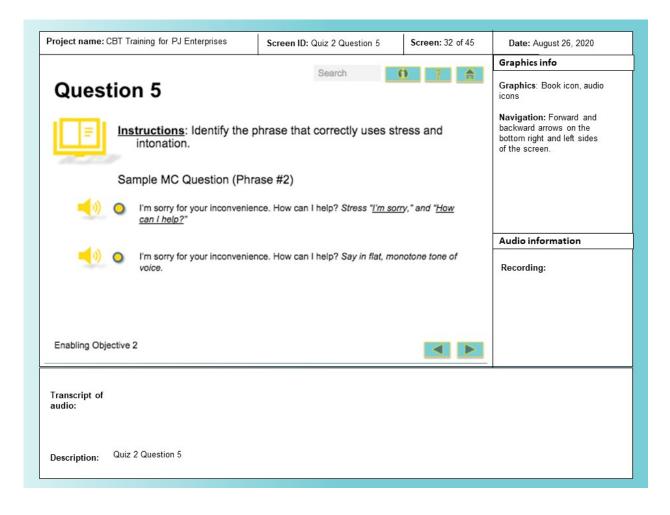


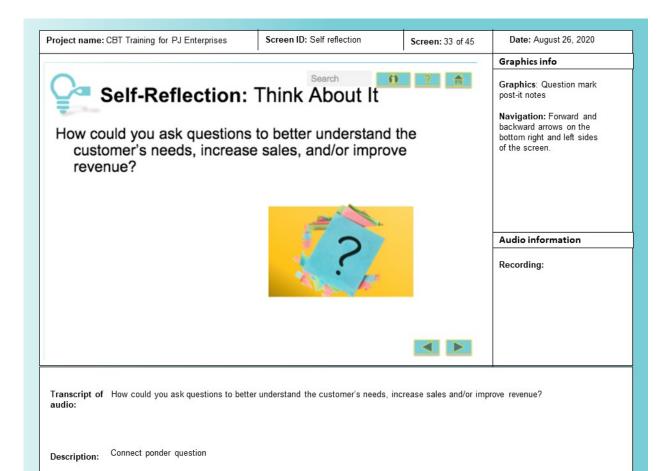


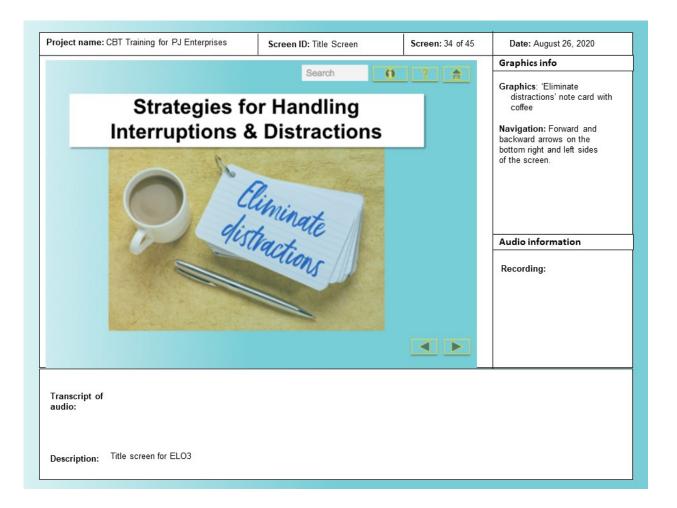












Screen ID: Strategies

Screen: 35 of 45

Date: August 26, 2020

Search





## **Internal Distractions You Can Control**



**Declining Requests** 

Accepting Responsibility/Apologizing



#### Graphics info

Image that shows frustrated TO or shows distractions.

Add Animation: Show image and fade in bullets timed with audio (Use flow in animation)

Navigation: Forward and backward arrows on the bottom right and left sides of the screen.

#### Audio information

Recording: ill include steps TO can take to mitigate distractions



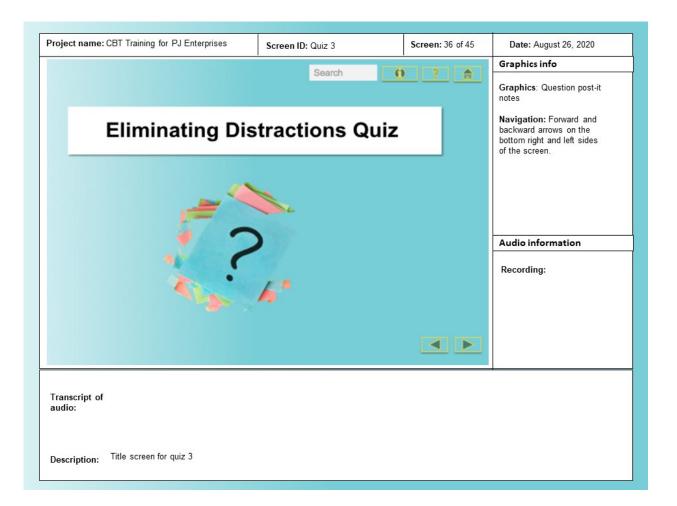




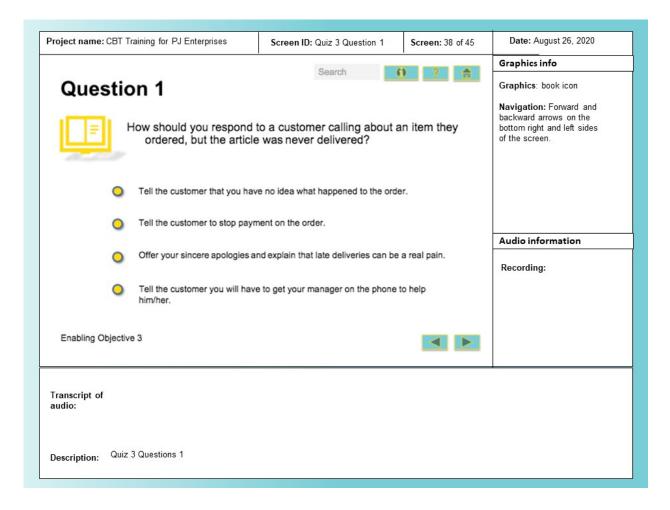
Transcript of There might also be distractions on your end when you answer the phone, such as when a customer calls and a coworker is on the other audio:

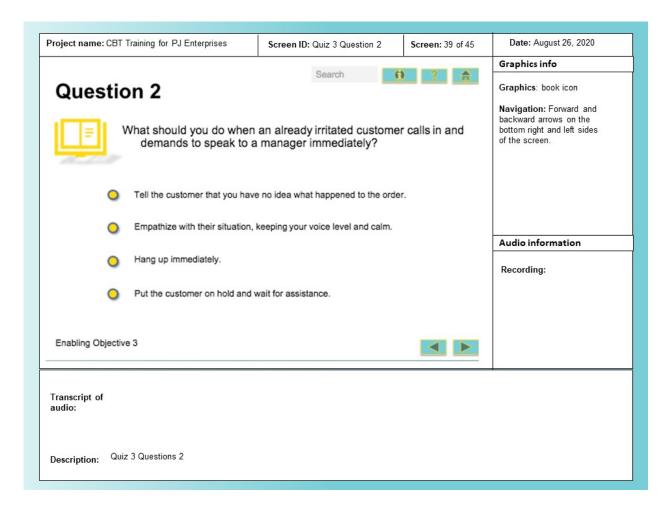
| There might also be distractions on your end when you answer the phone, such as when a customer calls and a coworker is on the other audio: line talking loudly to another customer, making it difficult for you to hear. Actions you might take include offering your sincere apologies and explaining the situation. Always offer to help when you can and provide alternate solutions when no other options

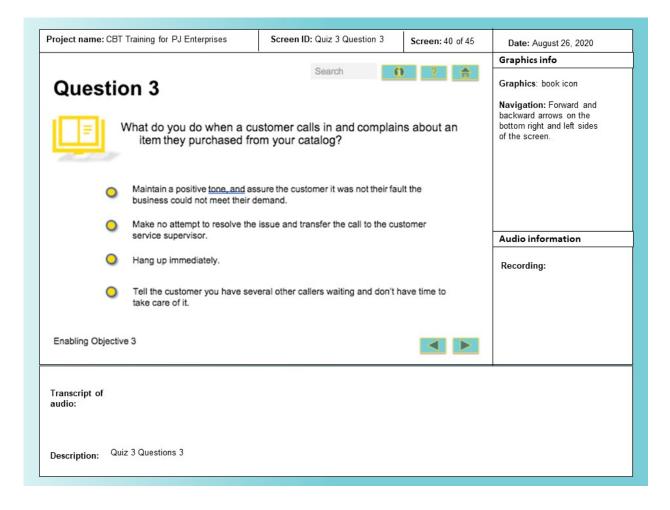
Description: Bullets that show you accept responsibility and politely decline requests.

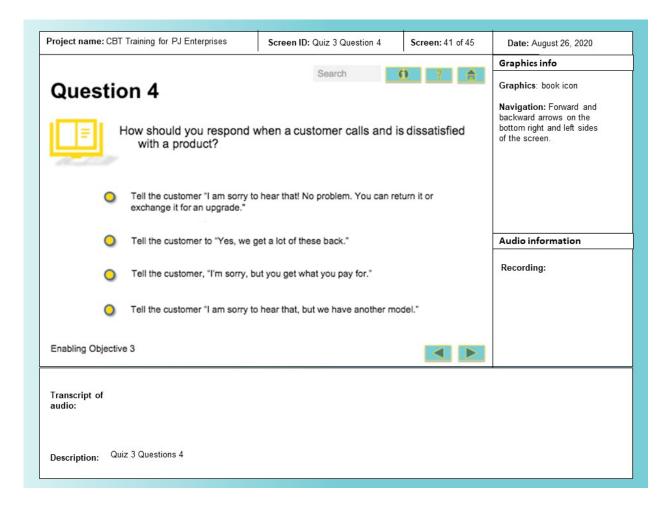


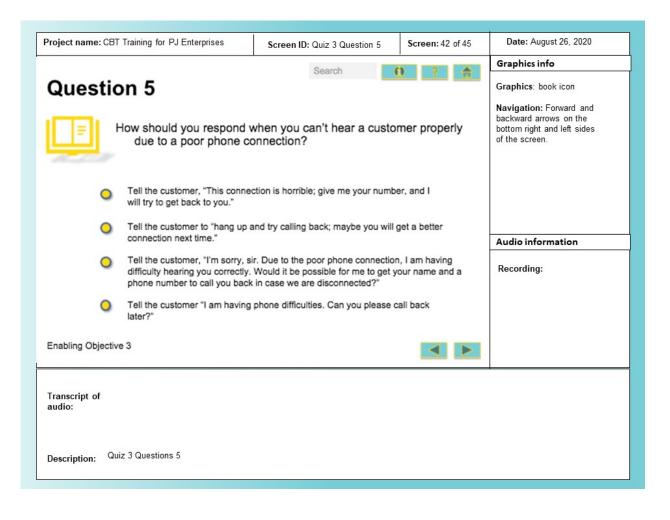


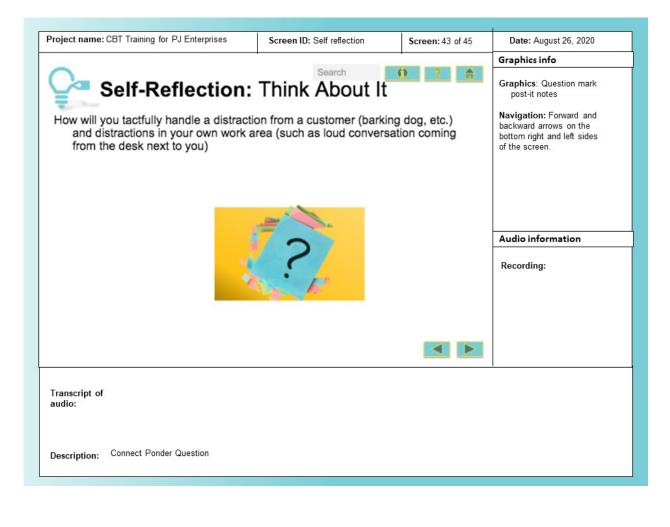


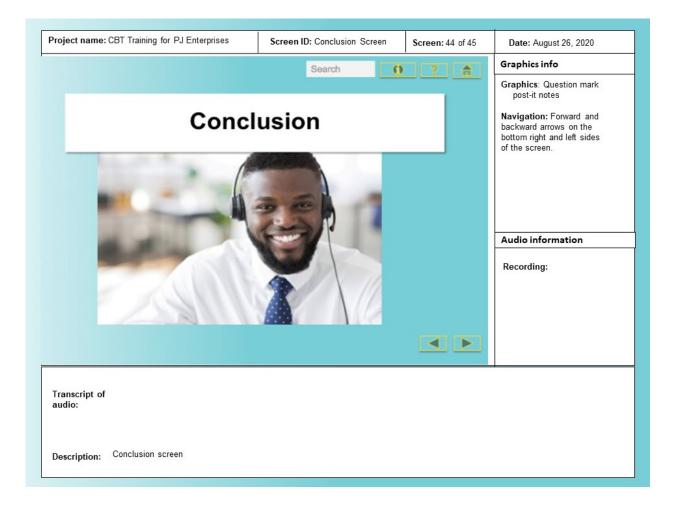


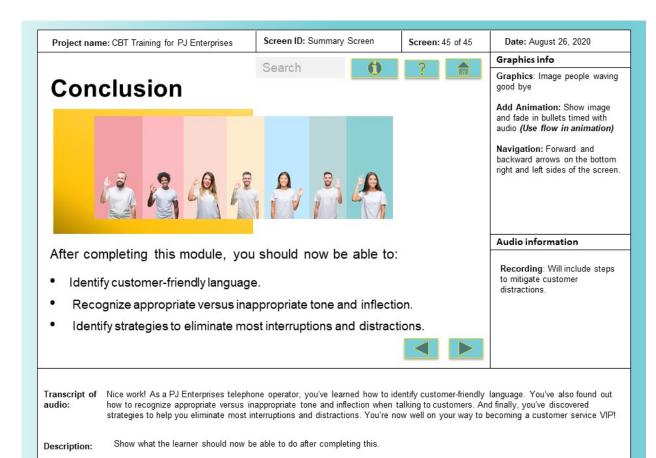












# **Facilitator Guide**

Table of Contents	
Introduction	Page 1
Course Overview	Page 1
Course Goal and Outcomes	Page 2
Hosting Activities	Page 2
Trainer Coordinator Responsibility	Page 2
Course Agenda	Page 4

## Introduction

This training will provide PJ Enterprises' telephone operators with basic telephone etiquette skills.

## **Course Overview**

The training will be delivered in two sessions. Each session will be facilitated by two trainers from Team 2.

# **Course Organization**

Two one-day classes	Lesson Title/Description
	Responding with customer-friendly language / Trainees apply customer-friendly language through guided practice.
Lesson 5	Responding with customer-friendly intonation / Trainees apply customer-friendly intonation through guided practice.
	Responding to challenges with customer-friendly language and intonation/ Trainees apply customer-friendly language and intonation through guided practice to novel challenges.

# **Target Audience**

- The target audience for this training is P.J. Enterprises Telephone Operators performing customer-service call center duties, as described in the employee handbook.
- General learner characteristics Male and female individuals who are between 18 and 60 years
  of age, are culturally diverse, multilingual, well-educated (have a bachelor's degree or higher),
  have no visual or audio deficiencies, and have varying levels of experience as a customer service
  telephone operator.

#### **Course Goal and Outcomes**

### **Course Goal**

Given a job aid (QRG) while answering a customer's call, respond with etiquette with a 75% positive customer service score.

### **Course Outcomes**

After completing this course, participants will be able to:

- Respond to customer calls with customer-friendly language.
- Respond to customer calls with customer-friendly intonation.
- Respond to challenges with customer-friendly language and intonation.

### Class Size

The maximum class size permitted is 30 people; however, the smaller the class size, the better with a minimum of 10.

## **Hosting Activities**

# **Audiovisual Equipment Requirements**

There should be sufficient space for audiovisual media, such as PowerPoint slides, video clips and audio. The following audiovisual equipment is necessary for delivery of this course:

- LCD projector compatible with a notebook computer and cables for proper connection (e.g., InFocus
  or similar make)
- Web-enabled CBT workstations, such as Up-to-date computer, mouse, browser
- Speakers/headset
- Spare projector bulb
- Electronic remote device to advance slides in PowerPoint presentation, if available
- Projection screen (at least 6' x 6')
- Pointer (preferably laser type)
- Twenty-foot or longer extension cord
- 1-4 Whiteboards with dry erase markers (4 black, 4 blue, 4 red, 4 brown) and eraser, if available
- Flip chart with at least 16 markers (4 black, 4 blue, 4 red, 4 brown)
- Large black markers for participant tent cards (at least one for every two participants should be placed at their workspace)
- All equipment should be placed in the room for the instructors to check at least one hour prior to the course.

## **Room Requirements**

- The room should be large enough to accommodate workspace and chairs for up to 30
  participants and 2 instructors plus the aforementioned equipment—a large conference room or
  classroom.
- Instructors should be able to arrange the classroom as they deem most appropriate given the exact number of participants. (The ideal arrangement allows participants to interact with the

instructors and each other, such as a U- or V-shape arrangement or clusters of work areas. All participants should be able to see the screen and instructors; however, participants and instructors should be able to move about the room without obstruction.

• A preparation table and presentation table should be provided for the instructors. The room should be in a quiet area and have a lighting system that permits convenient dimming of the lights, especially where the screen is located.

•

## **Trainer Coordinator's Responsibilities**

The coordinator is responsible for preparing the site prior to the instructor's arrival. Below is a checklist of the items the coordinator should prepare prior to the instructors' arrival. It is recommended that the instructors contact the coordinator to ensure these steps have been taken.

# Training Site

Before the instructors' arrival, the coordinator should verify the following accommodations are in place for the training site:

- Selection of a training room is critical to the success of the course. Great care should be taken to select a room that will not be overcrowded, too hot or too cold, or subject to outside distractions. The instructor should contact you with any specific requirements for the training facility.
- Reserve a training room for the duration of the course.
- Check to see if anyone else will be using the room for nighttime functions.
- Determine if materials and equipment can be left in the room. (Training courses requiring special equipment or computers must have after-hours security.)
- Visit the classroom to make certain it meets all the instructor's requirements.

Other considerations for the training room:

- Temperature Central heat and air (thermostat is accessible by the instructor)
- Adequate shape and size
- · Lighting Overhead fluorescent lights (accessible by the instructor).
- · No poles or obstructions
- Accommodations The classrooms are handicap-accessible, and handicap available bathrooms are nearby.
- Seating Adequate seating exists to facilitate the training, and the option to reconfigure the floorplan if needed).
- Seating arrangements
- Away from kitchen, construction area or other noise distractions
- Electrical outlets
- Lighting controls

Since a PowerPoint presentation will be used during instruction, make sure to consider the following room accommodations:

- Will shades completely darken all windows?
- Can the lights be selectively dimmed when showing the presentation?
- Will overhead lights shine directly on the screen?
- · Can a bulb be removed above the screen or will the whiteboard be too dark?

### **Final Arrangements**

Two (2) weeks before the course:

- Registration forms
- Tent cards for participant names

- Participant Workbooks and Reference Manuals
- Course Evaluation forms
- Class roster form
- Student registration form
- Course Certificates
- Reconfirm the training facilities.
- Discuss the seating arrangements and who will set-up the room.
- Discuss what time the room is unlocked/locked.
- Check to make sure a technician is available in case there are problems setting up the room or if something goes wrong during the course.

### One (1) week before the course:

- Prepare directional signs to classroom.
- Email to contractor and instructors the list of participant names (needed for Lesson 2 to be entered into an Excel Spreadsheet by instructor prior to course start date).
- No smoking in the classroom. Signs should be posted or written on the whiteboard.
- · Identify smoking areas.
- Determine if snacks are available.
- Identify where telephones are both for participants to make outgoing calls and to receive incoming messages.
- Distribute a list of places for lunch, along with a map.
- Decide who will welcome the participants and introduce the instructors.
- Special check out arrangements may be made to coincide with the course completion time.
- Determine who will prepare the certificates of training and who will pass them out at the end of the course.

#### One (1) day before the course:

- Set-up the classroom.
- Organize the participant materials.
- Post directional signs.
- Test all equipment.

#### During the course:

- Let the instructor know whom to contact if he/she needs assistance.
- Provide a copy of the class roster to all course participants.
- Prepare certificates of training. The time needed to prepare them may be reduced and the appearance improved by using a computer with a graphics program and a laser printer.
- Check with the instructor at least once a day to resolve any problems.

#### After the course:

Two one-day classes	Lesson Title/Description
Lesson 4	Responding with customer-friendly language / Trainees apply customer-friendly language through guided practice.
Lesson 5	Responding with customer-friendly intonation / Trainees apply customer-friendly intonation through guided practice.
Lesson 6	Responding to challenges with customer-friendly language and intonation / Trainees apply customer-friendly language and intonation through guided practice to novel challenges.

Make certain the instructor has the class roster, course evaluation forms, and student registration forms. The instructor is responsible for submitting these items.

### **Student Requirements**

In addition to the Reference Manual and Participant Workbook, provide notepads and pens, or instruct participants to bring notepads and pens with them.

### Course Agenda

### **Instructor: Presentation Requirements**

# **Before the Training Event**

Confirm the training dates, location, and number of participants. (Thirty is the maximum number of participants.)

- 1. Ensure you have the following materials:
  - Lesson Plan/Facilitator Guide, one copy for each instructor
  - PowerPoint Presentation appropriate to the location of the course
  - Participant Workbook
  - Attendance Sign-in Sheets
  - A computer loaded with PowerPoint
  - An LCD projector compatible with the instructor's notebook computer (e.g., InFocus or similar make)
  - Cables necessary to connect projector to computer
  - Spare projector bulb
  - Electronic remote device to advance slides in the PowerPoint Presentation, if available
  - Learning Assessment
  - Course Evaluation
- 2. Read and study the Lesson Plan, PowerPoint presentation, and documentation pertaining to the local environment. If using case studies, review ahead of time and select the most appropriate cases studies for your audience. Print the certification of completion for each participant.
- 3. Arrange for equipment and supplies at the venue. Ensure that you have the following:
  - LCD projector compatible with a notebook computer (e.g., InFocus or similar make), if possible
  - Cables necessary to connect projector to computer, if possible
  - Spare projector bulb, if possible
  - Electronic remote device to advance slides in PowerPoint presentation, if available
  - Projection screen
  - Power strip
  - Twenty-foot or longer extension cord
  - One or more 16' x16' Whiteboards with dry erase pens and eraser
  - Flip charts (at least four)
  - Large markers, assorted colors (at least seven sets)
  - Large black markers for participant name tags (at least one for every two participants)
- 4. Prepare the agenda (below) on a flip chart page. (Cover the agenda with the flip chart pad's cover or a blank flip chart page, and leave it covered until you review it during the training event, then post it on the wall so it is visible during the entire event.)

### Agenda

- Course Introduction
- Lesson 4: Responding with customer-friendly language
- Lesson 5: Responding with customer-friendly intonation
- Lesson 6: Responding to challenges with customer-friendly language and intonation
- Wrap Up/ Q&A

- Course Review / Evaluation
- 5. Prepare the following ground rules on a flip chart page. (Cover the ground rules with the flip chart pad's cover or a blank flip chart page, and leave it covered until you review it during the training event. Then post it on the wall so it is visible during the entire event.) If time permits, solicit the ground rules from the participants and write them in class.

### **Ground Rules:**

- Participate.
- Be on time.
- Stay on task.
- Share responsibility for training.
- · Listen when others talk.
- Respect the opinions and attitudes of others.
- Turn off cell phones and devices.
- Use flip chart parking lot.
- 6. Ensure the room is set-up properly (i.e., tables and chairs are arranged to maximize interaction, projectors do not block participants' lines of sight, flip charts are convenient to you and visible to participants, etc.).
- 7. Test the equipment.
- 8. Arrange materials so they are convenient for you and the participants. On each day of training, ensure each participant's place has:
  - One copy of the Participant Workbook.
  - · One name tag and one name tent.
  - One pen and pad (unless participants have been instructed to bring their own).
  - One or more 16' x16' White Board
  - 32 telephones internally or externally connected
  - Flip Chart paper
  - 16 markers (white board or flip chart): 4 black, 4 blue, 4 red and 4 brown

### **During the Training Event**

- 1. Arrive early. Give yourself plenty of time to get organized. Do quick functionality check of all equipment.
- 2. Circulate the Attendance Sign-in Sheet each day and after lunch each day. Be sure all participants sign-in.
- 3. Start on time and stay on track. Keep exercises within their time limits. End discussions when they cease to be productive. Lead participants away from digressions and tangents and back to the lesson.
- 4. Be available during breaks, after class, and during site visits for questions.
- 5. Mentor participants during the activities. Walk among groups in class and onsite as they work on their activities, and answer questions and offer guidance as appropriate. Ensure participants are on track as they work. Give constructive feedback during the presentations and discussions.
- 6. Review Questions: Review the content of each lesson throughout the course to reinforce the learning outcomes for that lesson and to connect to upcoming material. As a general rule, review or discussion questions should be asked every 6-8 slides. Avoid YES or NO questions and try to use open-ended questions to draw participants into the material. Sample review questions are available in the Instructor's guide; however, you can also develop additional questions, as appropriate. Make sure all questions directly relate to and support the learning outcomes.
- 7. Lesson Outcomes: At the beginning of each lesson, review that lesson's outcomes. Make sure participants are fully aware of the topics to be addressed in the lesson. At the end of each lesson, review the outcomes once again using review questions or an activity/exercise to ensure the outcomes were met.

# **After the Training Event**

Have participants complete Learning Assessments and Course Evaluations. Collect the assessments and evaluations after completion.

# **Lesson Plans**

This section contains the Lesson Plan for each lesson.

Unit Pro 2	ogress: 2 of		<b>Lesso</b> Numbe		Lesson Title friendly langu	: Responding w uage	vith cus	stomer-
Type: Ins	structor-led	Enabling Object	tive: R	espond with	n customer-fri	endly language	!	
Trainee /	Audience: le Operator	Instructional Qu customer-friend			(trainee) rec	all and respond	with	
Facilitato Role: Fac	or/Trainer cilitator	Lesson Focus: Guided Practice		Instructiona Secondary:	al Focus: Skill Knowledge		Time: minute	
		O1_Pres.ppt; 4 b dout_1, 18 copies				Audio_TO2_ELC	01A.mp	3; 18
	Procedure	<u> </u>				Materials		Time (min)
	A. Write the obj customer-friend enough for four Red, Group Bro	ledge Warm-U ective on the top lly language. Find people. Write Gr own, and Goals in	of the b I four wloup Bla	hite board sp ck, Group Bl	aces large ue, Group	TLO2_ELO1_Pres. lesson)	.ppt (all	A. 0
B. S1	Space. Objective: Respond v Group Black Gro	vith customer-friendly up Blue Group R	language ed G	Group Brown G	Soals	B. 4 white board sp	oaces	B. 0
	colors,16 total). sure each you h C. Present the	tart give each tra The marker colo nave left over two objective. Then, to tent of the CBT to tions:	r repres s or thre ell the tr	ents groupin ees. rainees that t	gs, so make hey are going	B. Lesson_4_Hando C.	out_1	C. 1
	Recalling Custon Directions: Sta color. Go to the	mer-friendly Langual of the service white board with rections. Direct transfer in the service with the service of the service	our mai your m	arker color.		Audio_TO2_ELC E. Audio_TO2_E		E. 2
E. S2	I. Prior-Know E. Tell trainees	ledge Warm-U to write what the	р					F. 2.5
<click></click>	Show question  1. What is some calls?	e language you ca	an use f	or greetings	and to close			G. 3
<ciick></ciick>	F. Tell trainees Show question							H. 3.5
	requests?	to write what the						11. 0.0
1.	3. What is some requests?	e language you ca						l. 4
J. <click></click>	H. ſell trainees	to write what the	y remer	nber about q	uestion 4.			

1	Observation 4	I	1
L. S3	Show question 4: 4. What is some language you can use to decline requests?		
00	I. Tell trainees to write what they remember about question 5.		
	Show question 5:		
	5. What is some language you can use to accept responsibility?		
	J. Confirm two correct responses from each group. Try to find		
	different correct responses.	L Audio TO2 ELO1A	
	K. Show the full list of responses for questions 1-5 to confirm	I. Audio_TO2_ELO1A	
. 04	correct answers.	IZ	
A. S4	L. Tell trainees that today we are going to practice these	K.	
	responses so that they become automatic when on customer	Lesson_4_Handout_1	
	calls.	side 2	
	M. Tell trainees to sit in groups at workstations next to each other.		
	II. Absorb Phase		
K. S5	A. Tell trainees that they re-listen to a recording from the CBT		A. 5
	portion. During this recording, they will write down language they		A. 5
L. S6	hear using the five categories from the questions: 1.		
	greetings/closings; 2. making requests; 3. agreeing with requests;		
	4. declining requests; 5. accepting responsibility.		
	B. Pass out Lesson_4_Handout_1 side 1.		
	C. Play audio.		
	D. Elicit from each group one response from each category. Make		
	note of called on trainees. Make a check to any responses that		
	were the same. Tell trainees that they will listen again a second		C. 6
	time.		
	E. Play audio second time.		
	F. Tell trainees to compare responses with trainees left and right		
	of each other. G. Elicit responses from 4 different trainees. Make note of called		E. 7
	on trainees.		F. 8
	H. Tell trainees that they will listen again a third time.		
	I. Elicit responses from 4 different trainees. Make note of called on		G. 9
	trainees.		0.0
	J. Present responses on slide to confirm responses.		
	K. Tell trainees to turn their Lesson_4_Handout_1 on the back.		H. 10
	Tell trainees to reorganize their answers by selecting their		I. 11
	'favorites'.		1. 11
	L. Confirm trainees' job aid organization by showing exemplar on		
	slide 6. Also, find 3 trainee job aid organization. Present to class		
B. S8	by putting on document camera or holding up while circulating		J. 12
	classroom.		
	III. Do Phase		L. 15
	A. Tell trainees that they will complete a mental rehearsal of the		
1	customer-friendly language. Tell trainees that they will see and		
	listen to a slide with a customer comment. Then, trainees will		
	determine how to respond: 1. greetings/closings; 2. making		A. 16
1	requests; 3. agreeing with requests; 4. declining requests; 5.		
E 90	accepting responsibility.  B. Present customer comment 1 on slide 8.		
E. S9 F. S10	"Can you offer full refunds on used products after 30 days?"		
	C. Model a response by saying softly: "Here I can see this a		
G. S11	request, so I will say, 'I'm sorry. It is possible to give full refunds		
	for used products. We can offer store credit on used products."		
H. S12	D. Tell trainees that for each customer response, they will model it	N.	
	in a soft voice so that everyone can hear their own responses.	Lesson_4_Handout_2	
I. S13	E. Present customer comment 2.	LCCCCII_+_I Idiluout_2	
	2. "Can you provide 2-day shipping?"		
K. S14	F. Present customer comment 3.		E.18
1	3. "Good morning."		L. 10
1	G. Present customer comment 4.		
1	4. "I just called 5 minutes ago, but the sound kept crackling."		
	H. Present customer comment 5.		

M.	<ul><li>5. "Yes, that is correct. I would like order number #54."</li><li>I. Present customer comment 6.</li><li>6. "I want to make two orders: the starlight candles and Aloe Vera skin lotion."</li></ul>	C. Lesson_4_Handout_2	
S15	J. Confirm trainees' answers by showing the exemplars. Inform trainees that exemplars are not the only correct response.  K. Tell trainees that they will know practice these customer-friendly responses in pairs. Tell trainees who had red markers to find one trainee with black markers. Tell trainees who had blue		J. 23
	markers to find one trainee with brown markers.  L. Tell trainees that there will be even partners and odd partners.  Those with red and blue markers are odd numbers. Those with black and brown markers are even. Any without a pair will join a		K.19
	group of three. M. Tell trainees that they will perform a brief role-play. One role		L .20
	will be the customer role. The customer role will read a customer comment just like the last practice. The telephone operator role will respond just like the last practice. The customer will evaluate the telephone operators' language. Tell trainees that when		N.21
	finished to turn on the back to switch roles. Tell the group of three that they will rotate in threes with a third role that will be the evaluator.		A. 40
	N. Pass out Lesson_4_Handout_2 O. Tell trainees to start.		C. 45
	P. Monitor trainees. Answer any questions.  III. Assessment Phase / Connect Component		D. 50
	A. Tell trainees to stop.     B. Tell trainees to calculate and deliver their scores to their partners.		
	C. Have trainees complete the goal sheet on Lesson 4 Handout 2.		
	D. Call on two different trainees to share 'what went well'. Board their responses right of Group Brown. Make note of called on trainees.		
	E. Call on two different trainees to share 'what went well'. Board their responses under 'what could have gone better'. If there were no new trainees, it is your choice to call on another two.  F. Tell trainees that they will work on these goals in the next		
	lesson about intonation. Answer any questions.		

Unit Pr 2	ogress: 2 of		Lesson Number: 5 of 6	Lesson Title: Respondi friendly intonation	ing with customer-
Type: In Training	structor-led	Enabling Object	ctive: Respond wit	h customer-friendly inton	ation
	Audience: ne Operator	Instructional Questomer-friend		l (trainee) recall and resp	oond with
Facilitat Role: Fa	tor/Trainer acilitator	Lesson Focus: Guided Practice		<b>al Focus:</b> Skill : Knowledge	Time: 60 minutes
		 _O2_Pres.ppt; Aud son_4_Handout_		o3; 18 copies of Lesson_5_	Handout_1, 18
Slide#	Procedure			Materials	Time (min)

I	I. Brian Krandadan Warra Ha	1	1 1
	I. Prior-Knowledge Warm-Up	TLO2 ELO2 Pres.ppt	A. 0
B. S1	A. Write the objective on the board:  Objective: Respond with customer-friendly intonation	(whole lesson)	, •
	B. Present the objective and directions.		B. 0
	Recalling Customer-friendly Intonation	C.	
	<b>Directions:</b> Read each statement. Underline stressed language.	Lesson_5_Handout_1	0.5
D. S2	Draw an upward line above the word to indicate pitch rising. Draw		C. 5
	a downward line above the word to indicate pitch falling.		
	C. Pass out Lesson_5_Handout_1 as trainees enter the classroom.		
	D. Confirm trainees' responses.		D. 10
	E. Tell trainees' that they will be applying their knowledge of		
	customer-friendly intonation. Add that it is easy to know about		
	intonation, but less easy to make it automatic.		
	II. Absorb phase	A	A. 11
	A. Pass out trainees' completed copies Lesson_4_Handout_1.	Audio_TO2_ELO2A.mp3	A. 11
C. S3	B. Tell trainees to complete stress and pitch marks on Lesson_4_Handout_1.		
C. 33	C. Confirm trainees' responses.		
A. S4	III. Do phase		
, \. 54	A. Tell trainees that they will complete a mental rehearsal of the		
	customer-friendly language. Tell trainees that they will see and		
E. S5	listen to a slide with a telephone operator response for exercises		C. 13
	2-5. Then, they will just read a telephone operator response for		
F.	number 5-10.  1. "I'm sorry. It is possible to give full refunds for used products.		L l
<click></click>	We can offer store credit on used products."		E-N. 14- 23
G.	C. Model a response by saying softly: "Here I can see this is a		23
<click></click>	request," so I will say, 'I'm sorry. It is possible to give full refunds		
H.	for used products. We can offer store credit on used products."		
<click></click>	D. Tell trainees that for each customer response, they will model it		
	in a soft voice so that everyone can hear their own responses.  E. Present customer comment 2.		
	2. "Of course, we can offer 2-day shipping. May I confirm that you		
	would like to add 2-day shipping to this request?"		
	F. Present customer comment 3.		
	3. "Good morning. thank you for calling PJ Enterprises. My name		
	is May I ask who is calling? How may I assist you?" G. Present customer comment 4.		
	4. "I apologize. Can we call you back from a different line?"		
	H. Present customer comment 5.		
l.	5. "Great. You are ordering #333. Is there anything else I can help		
<click></click>	you with today?"		
J.	I. Present customer comment 6.		
<click></click>	6. "Great! May I confirm your order of the starlight candles and Aloe Vera skin lotion?"		
K.	J. Present customer comment 7.		
<click></click>	7. "I apologize. The date requested is not available. We can ship		
L.	to you the next day on the 22 <sup>nd</sup> ."		
<click></click>	K. Present customer comment 8.		
M	8. "Yes, I can look that up for you right now. Your order will arrive		
<click></click>	on Tuesday the 6 <sup>th</sup> in the afternoon."  L. Present customer comment 9.		
0.00	9. "I apologize. There seems to be an update issue. I am emailing		
O. S6	you the revised order presently."		
	M. Present customer comment 10.		N. 24
	10. "Is there anything else I can help you with? Thank you for		
	calling PJ Enterprises. Have a good day."  N. Confirm trainees' answers by showing exemplars for numbers		
	5-10. Read each exemplar aloud.		
	O. Tell trainees that they will now practice these customer-friendly		
	, ,	1	1

P. S7	responses in pairs. Tell trainees to check their reference number on the bottom right side. Lesson_5_Handout_2. Tell trainees to find another person in the room with the same last number. For example, if a reference number is 392, then that person should find 382.  M. Partners with references numbers that have an odd second digit will be odd. Partners with references numbers that have an even second digit will be even.  N Tell trainees that they will perform a brief role-play. One role will be the customer role. The customer role will read a customer comment just like the last practice. The telephone operator role will respond just like the last practice. The customer will evaluate the telephone operators' intonation. Tell trainees that when finished to turn on the back to switch roles. Tell the group of three that they will rotate in threes with a third role that will be the evaluator.  N. Pass out Lesson_5_Handout_2  O. Tell trainees to start.  P. Monitor trainees' responses. Answer any questions.  IV. Assessment Phase / Connect Component  A. Tell trainees to stop.	N. Lesson_5_Handout_2  C. Lesson_5_Handout_2	O. 26 A. 45 C. 50 E. 55
	P. Monitor trainees' responses. Answer any questions.  IV. Assessment Phase / Connect Component		
	partners. C. Have trainees complete the goal sheet on Lesson_5_Handout_2. D. Call on two different trainees to share 'what went well'. Board		
	their responses. Make note of called on trainees.  E. Call on two different trainees to share 'what went well'. Board their responses. If there were no new trainees, it is your choice to call on another two.		
	F. Tell trainees that they will work on these goals in the next lesson about challenges. Answer any questions.		

Unit Pro	ogress: 2 of	Unit Title:	Lesso			e: Responding to		•
2		Telephone	Numbe	er: 6 of 6	with custome	er-friendly langu	age ar	ıd
		Etiquette			intonation			
	structor-led	Enabling Object	ctive: R	espond to d	challenges wi	th customer-frie	ndly la	nguage
Training		and intonation	during	customer c	alls			
Trainee	Audience:	Instructional Q	uestion	: How can I	(trainee) rec	all and respond	with	
Telephor	ne Operator	customer-friend during a call?	dly lang	juage and ii	ntonation wh	en encountering	challe	enges
Facilitate	or/Trainer	Lesson Focus:		Instruction	al Focus: Skill		Time:	60
Role: Fa	cilitator	Guided Practice		Secondary:	Knowledge		minute	S
		.O3_Pres.ppt; Audout_2, pencils/p		2_ELO3A.mp	o3; 18 copies o	of Lesson_6_Hand	dout_1,	18
Slide#	Procedure					Materials		Time (min)
	I. Connect					TLO2_ELO3_Pre	es.ppt	A. 0
	spaces large er	jective on top of the nough for four per	ople. Wi	ite Group Bl	ack, Group	(all lessons)		D. 1
L. O !		d, Group Brown, and Goals in the top of the board			В.			
		to challenges with cust up Blue Group Re			nd intonation	Lesson_6_Hand	out_1	
		start give each tra . The marker colo			•	C. Audio_TO3_ELO1/	A.mp3	

sure each you have left over twos or threes. C. Present the objective. D. Tell trainees that they will reflect on problems they've had with a customer. E. Present S1, which first shows the directions: Customer Challenges Directions: Stand up and take your marker. Look at the marker color. Go to the white board with your marker color. F. Model the directions. Direct trainees to follow the directions. G. Tell trainees to write what they reflect about question 1. Show question 1: 1. What challenges have felt you like you were able to solve EASILY? H. Tell trainees to write what they remember about question 2. Show question 2: 2. What challenges have felt you like you were NOT able to solve? I. Tell trainees to write what they remember about question 3. Show question 3: 3. What challenges have felt you like you were able to solve SOMETIMES? J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other. I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges II. Absorb phase A. S3 II. Absorb phase A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note	G. S2	C. Present the objective. D. Tell trainees that they will reflect on problems they've had with a customer. E. Present S1, which first shows the directions: Customer Challenges Directions: Stand up and take your marker. Look at the marker color. Go to the white board with your marker color. F. Model the directions. Direct trainees to follow the directions. G. Tell trainees to write what they reflect about question 1. Show question 1: 1. What challenges have felt you like you were able to solve EASILY? H. Tell trainees to write what they remember about question 2. Show question 2: 2. What challenges have felt you like you were NOT able to solve?	F. 3	
C. Present the objective. D. Tell trainees that they will reflect on problems they've had with a customer. E. Present S1, which first shows the directions: Customer Challenges Directions: Stand up and take your marker. Look at the marker color. Go to the white board with your marker color. F. Model the directions. Direct trainees to follow the directions. G. Tell trainees to write what they reflect about question 1. Show question 1: 1. What challenges have felt you like you were able to solve EASILY? H. Tell trainees to write what they remember about question 2. Show question 2: 2. What challenges have felt you like you were NOT able to solve? I. Tell trainees to write what they remember about question 3. Show question 3: 3. What challenges have felt you like you were able to solve SOMETIMES? J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other. I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges II. Absorb phase A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note	G. S2	C. Present the objective. D. Tell trainees that they will reflect on problems they've had with a customer. E. Present S1, which first shows the directions: Customer Challenges Directions: Stand up and take your marker. Look at the marker color. Go to the white board with your marker color. F. Model the directions. Direct trainees to follow the directions. G. Tell trainees to write what they reflect about question 1. Show question 1: 1. What challenges have felt you like you were able to solve EASILY? H. Tell trainees to write what they remember about question 2. Show question 2: 2. What challenges have felt you like you were NOT able to solve?	F. 3	
D. Tell trainees that they will reflect on problems they've had with a customer. E. Present S1, which first shows the directions: Customer Challenges Directions: Stand up and take your marker. Look at the marker color. F. Model the directions. Direct trainees to follow the directions. G. Tell trainees to write what they reflect about question 1. Show question 1:  1. What challenges have felt you like you were able to solve EASILY? H. Tell trainees to write what they remember about question 2. Show question 2: 2. What challenges have felt you like you were NOT able to solve? I. Tell trainees to write what they remember about question 3. Show question 3: 3. What challenges have felt you like you were able to solve SOMETIMES? J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other. I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges II. Absorb phase A. S3 II. Absorb phase A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note	G. S2	D. Tell trainees that they will reflect on problems they've had with a customer.  E. Present S1, which first shows the directions:  Customer Challenges  Directions: Stand up and take your marker. Look at the marker color. Go to the white board with your marker color.  F. Model the directions. Direct trainees to follow the directions.  G. Tell trainees to write what they reflect about question 1. Show question 1:  1. What challenges have felt you like you were able to solve EASILY?  H. Tell trainees to write what they remember about question 2. Show question 2:  2. What challenges have felt you like you were NOT able to solve?	F. 3	
a customer. E. Present S1, which first shows the directions: Customer Challenges Directions: Stand up and take your marker. Look at the marker color. Go to the white board with your marker color. F. Model the directions. Direct trainees to follow the directions. G. Tell trainees to write what they reflect about question 1. Show question 1: 1. What challenges have felt you like you were able to solve EASILY? H. Tell trainees to write what they remember about question 2. Show question 2: 2. What challenges have felt you like you were NOT able to solve? I. Tell trainees to write what they remember about question 3. Show question 3: 3. What challenges have felt you like you were able to solve SOMETIMES? J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other. I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges II. Absorb phase A. S3 II. Absorb phase A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note	G. S2	a customer.  E. Present S1, which first shows the directions:  Customer Challenges  Directions: Stand up and take your marker. Look at the marker color. Go to the white board with your marker color.  F. Model the directions. Direct trainees to follow the directions.  G. Tell trainees to write what they reflect about question 1. Show question 1:  1. What challenges have felt you like you were able to solve EASILY?  H. Tell trainees to write what they remember about question 2. Show question 2:  2. What challenges have felt you like you were NOT able to solve?	F. 3	
E. Present S1, which first shows the directions: Customer Challenges Directions: Stand up and take your marker. Look at the marker color. Go to the white board with your marker color. F. Model the directions. Direct trainees to follow the directions. G. Tell trainees to write what they reflect about question 1. Show question 1: 1. What challenges have felt you like you were able to solve EASILY? H. Tell trainees to write what they remember about question 2. Show question 2: 2. What challenges have felt you like you were NOT able to solve? I. Tell trainees to write what they remember about question 3. Show question 3: 3. What challenges have felt you like you were able to solve SOMETIMES? J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other. I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges II. Absorb phase A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note	G. S2	E. Present S1, which first shows the directions:  Customer Challenges  Directions: Stand up and take your marker. Look at the marker color. Go to the white board with your marker color.  F. Model the directions. Direct trainees to follow the directions.  G. Tell trainees to write what they reflect about question 1. Show question 1:  1. What challenges have felt you like you were able to solve EASILY?  H. Tell trainees to write what they remember about question 2. Show question 2:  2. What challenges have felt you like you were NOT able to solve?	F. 3	
G. S2  Customer Challenges Directions: Stand up and take your marker. Look at the marker color. Go to the white board with your marker color. F. Model the directions. Direct trainees to follow the directions. G. Tell trainees to write what they reflect about question 1. Show question 1:  1. What challenges have felt you like you were able to solve EASILY? H. Tell trainees to write what they remember about question 2. Show question 2: 2. What challenges have felt you like you were NOT able to solve? I. Tell trainees to write what they remember about question 3. Show question 3: 3. What challenges have felt you like you were able to solve SOMETIMES? J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other. I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges A. S3 B. S4 A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note	G. S2	Customer Challenges Directions: Stand up and take your marker. Look at the marker color. Go to the white board with your marker color.  F. Model the directions. Direct trainees to follow the directions.  G. Tell trainees to write what they reflect about question 1. Show question 1:  1. What challenges have felt you like you were able to solve EASILY?  H. Tell trainees to write what they remember about question 2. Show question 2:  2. What challenges have felt you like you were NOT able to solve?	F. 3	
G. S2  Directions: Stand up and take your marker. Look at the marker color. Go to the white board with your marker color. F. Model the directions. Direct trainees to follow the directions. G. Tell trainees to write what they reflect about question 1. Show question 1: 1. What challenges have felt you like you were able to solve EASILY? H. Tell trainees to write what they remember about question 2. Show question 2: 2. What challenges have felt you like you were NOT able to solve? I. Tell trainees to write what they remember about question 3. Show question 3: 3. What challenges have felt you like you were able to solve SOMETIMES? J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other. I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges II. Absorb phase A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note	G. S2	Directions: Stand up and take your marker. Look at the marker color. Go to the white board with your marker color.  F. Model the directions. Direct trainees to follow the directions.  G. Tell trainees to write what they reflect about question 1. Show question 1:  1. What challenges have felt you like you were able to solve EASILY?  H. Tell trainees to write what they remember about question 2. Show question 2:  2. What challenges have felt you like you were NOT able to solve?	F. 3	
color. Go to the white board with your marker color. F. Model the directions. Direct trainees to follow the directions. G. Tell trainees to write what they reflect about question 1. Show question 1:  1. What challenges have felt you like you were able to solve EASILY? H. Tell trainees to write what they remember about question 2. Show question 2: 2. What challenges have felt you like you were NOT able to solve? I. Tell trainees to write what they remember about question 3. Show question 3: 3. What challenges have felt you like you were able to solve SOMETIMES? J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other. I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges A. S3 B. S4 II. Absorb phase A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note	G. S2	color. Go to the white board with your marker color.  F. Model the directions. Direct trainees to follow the directions.  G. Tell trainees to write what they reflect about question 1. Show question 1:  1. What challenges have felt you like you were able to solve EASILY?  H. Tell trainees to write what they remember about question 2. Show question 2:  2. What challenges have felt you like you were NOT able to solve?		
F. Model the directions. Direct trainees to follow the directions. G. Tell trainees to write what they reflect about question 1. Show question 1:  1. What challenges have felt you like you were able to solve EASILY? H. Tell trainees to write what they remember about question 2. Show question 2: 2. What challenges have felt you like you were NOT able to solve? I. Tell trainees to write what they remember about question 3. Show question 3: 3. What challenges have felt you like you were able to solve SOMETIMES? J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other. I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges II. Absorb phase A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note		F. Model the directions. Direct trainees to follow the directions. G. Tell trainees to write what they reflect about question 1. Show question 1:  1. What challenges have felt you like you were able to solve EASILY? H. Tell trainees to write what they remember about question 2. Show question 2:  2. What challenges have felt you like you were NOT able to solve?		
G. Tell trainees to write what they reflect about question 1. Show question 1:  1. What challenges have felt you like you were able to solve EASILY?  H. Tell trainees to write what they remember about question 2. Show question 2:  2. What challenges have felt you like you were NOT able to solve?  I. Tell trainees to write what they remember about question 3. Show question 3:  3. What challenges have felt you like you were able to solve SOMETIMES?  J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other.  I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges  II. Absorb phase  A. Tell trainees that they're going to listen to three audio conversations between telephone operators.  B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1.  C. Play audio Audio_TO3_ELO1A.mp3  D. Call on one trainee from each group for question 1. Make note		G. Tell trainees to write what they reflect about question 1. Show question 1:  1. What challenges have felt you like you were able to solve EASILY?  H. Tell trainees to write what they remember about question 2. Show question 2:  2. What challenges have felt you like you were NOT able to solve?		
question 1:  1. What challenges have felt you like you were able to solve EASILY?  H. Tell trainees to write what they remember about question 2. Show question 2: 2. What challenges have felt you like you were NOT able to solve?  I. Tell trainees to write what they remember about question 3. Show question 3: 3. What challenges have felt you like you were able to solve SOMETIMES? J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other. I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges  A. S3 B. S4  B. S4  A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note		question 1:  1. What challenges have felt you like you were able to solve EASILY?  H. Tell trainees to write what they remember about question 2. Show question 2:  2. What challenges have felt you like you were NOT able to solve?		
1. What challenges have felt you like you were able to solve EASILY? H. Tell trainees to write what they remember about question 2. Show question 2: 2. What challenges have felt you like you were NOT able to solve? I. Tell trainees to write what they remember about question 3. Show question 3: 3. What challenges have felt you like you were able to solve SOMETIMES? J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other. I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges II. Absorb phase A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note		Nhat challenges have felt you like you were able to solve EASILY?  H. Tell trainees to write what they remember about question 2. Show question 2:  2. What challenges have felt you like you were NOT able to solve?		
EASILY? H. Tell trainees to write what they remember about question 2. Show question 2: 2. What challenges have felt you like you were NOT able to solve? I. Tell trainees to write what they remember about question 3. Show question 3: 3. What challenges have felt you like you were able to solve SOMETIMES? J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other. I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges II. Absorb phase A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note		EASILY? H. Tell trainees to write what they remember about question 2. Show question 2: 2. What challenges have felt you like you were NOT able to solve?		
H. Tell trainees to write what they remember about question 2. Show question 2: 2. What challenges have felt you like you were NOT able to solve? I. Tell trainees to write what they remember about question 3. Show question 3: 3. What challenges have felt you like you were able to solve SOMETIMES? J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other. I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges II. Absorb phase A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note		H. Tell trainees to write what they remember about question 2. Show question 2: 2. What challenges have felt you like you were NOT able to solve?		
Show question 2: 2. What challenges have felt you like you were NOT able to solve? I. Tell trainees to write what they remember about question 3. Show question 3: 3. What challenges have felt you like you were able to solve SOMETIMES? J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other. I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges II. Absorb phase A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note		Show question 2: 2. What challenges have felt you like you were NOT able to solve?		
2. What challenges have felt you like you were NOT able to solve?  I. Tell trainees to write what they remember about question 3. Show question 3: 3. What challenges have felt you like you were able to solve SOMETIMES?  J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other.  I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges  II. Absorb phase  A. Tell trainees that they're going to listen to three audio conversations between telephone operators.  B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1.  C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note		2. What challenges have felt you like you were NOT able to solve?		
solve?  I. Tell trainees to write what they remember about question 3. Show question 3: 3. What challenges have felt you like you were able to solve SOMETIMES?  J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other.  I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges  A. S3  B. S4  II. Absorb phase  A. Tell trainees that they're going to listen to three audio conversations between telephone operators.  B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note		solve?		
I. Tell trainees to write what they remember about question 3. Show question 3: 3. What challenges have felt you like you were able to solve SOMETIMES? J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other. I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges A. S3 II. Absorb phase A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note				
Show question 3: 3. What challenges have felt you like you were able to solve SOMETIMES? J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other. I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges  A. S3 II. Absorb phase A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note		I Tell trainees to write what they remember about question 3		
3. What challenges have felt you like you were able to solve SOMETIMES?  J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other.  I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges  A. S3  B. S4  II. Absorb phase  A. Tell trainees that they're going to listen to three audio conversations between telephone operators.  B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1.  C. Play audio Audio_TO3_ELO1A.mp3  D. Call on one trainee from each group for question 1. Make note		i: Tell trainees to write what they remember about question 6.		
SOMETIMES?  J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other.  I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges  A. S3  B. S4  II. Absorb phase  A. Tell trainees that they're going to listen to three audio conversations between telephone operators.  B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1.  C. Play audio Audio_TO3_ELO1A.mp3  D. Call on one trainee from each group for question 1. Make note		Show question 3:		
J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other.  I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges  A. S3  B. S4  II. Absorb phase  A. Tell trainees that they're going to listen to three audio conversations between telephone operators.  B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1.  C. Play audio Audio_TO3_ELO1A.mp3  D. Call on one trainee from each group for question 1. Make note	1	3. What challenges have felt you like you were able to solve		
J. Call on one trainee from each group. Make note of who was called on. Tell trainees to sit in groups at workstations next to each other.  I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges  A. S3  B. S4  II. Absorb phase  A. Tell trainees that they're going to listen to three audio conversations between telephone operators.  B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1.  C. Play audio Audio_TO3_ELO1A.mp3  D. Call on one trainee from each group for question 1. Make note		, ,		
called on. Tell trainees to sit in groups at workstations next to each other.  I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges  A. S3  II. Absorb phase A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note				
each other.  I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges  A. S3  B. S4  II. Absorb phase  A. Tell trainees that they're going to listen to three audio conversations between telephone operators.  B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1.  C. Play audio Audio_TO3_ELO1A.mp3  D. Call on one trainee from each group for question 1. Make note				
I. Tell trainees that today we are going to apply both customer service-friendly language and intonation when encountering challenges  A. S3  B. S4  II. Absorb phase  A. Tell trainees that they're going to listen to three audio conversations between telephone operators.  B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1.  C. Play audio Audio_TO3_ELO1A.mp3  D. Call on one trainee from each group for question 1. Make note		• •		
A. S3 B. S4 II. Absorb phase A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note				
A. S3 B. S4 II. Absorb phase A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note			Δ 10	١ ا
A. S3 B. S4 II. Absorb phase A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note			J. 10	<b>'</b>
B. S4 A. Tell trainees that they're going to listen to three audio conversations between telephone operators. B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note	A S3		C. 11	1
conversations between telephone operators.  B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1.  C. Play audio Audio_TO3_ELO1A.mp3  D. Call on one trainee from each group for question 1. Make note				
B. Pass out Lesson_6_Handout_1 side 1. Direct trainees' to question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note	D. 34		l. 20	
question 1. C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note				
C. Play audio Audio_TO3_ELO1A.mp3 D. Call on one trainee from each group for question 1. Make note				
D. Call on one trainee from each group for question 1. Make note				
		D. Call on one trainee from each group for question 1. Make note		
jot wno was called on.		of who was called on.		
E. Direct trainees to question 2.		E. Direct trainees to question 2.		
F. Play audio Audio_TO3_ELO1A.mp3		F. Play audio Audio TO3 ELO1A.mp3		
G. Call on one trainee from each group for question 2. Make note				
of who was called on.				
H. Direct trainees to question 3.				
F. Play audio Audio TO3 ELO1A.mp3				
G. Call on one trainee from each group for question 3. Make note				
of who was called on. If all trainees were called on, choose any			A. 21	
trainee.		<u> </u>		
I. Tell trainees to check their answers on				
Lesson_6_Handout_1 side 2. Direct trainees to fill in examples for				
each strategy.				
II. Do phase		•		
A. Tell trainees that they will complete a mental rehearsal of the				
customer-friendly language. Tell trainees that they will see and				
listen to a slide with a customer comment. Then, trainees will				
determine how to respond: 1. customer causes challenge; 2.	1	determine how to respond: 1. customer causes challenge; 2.		
telephone operator causes problem; 3. neither cause problem.		telephone operator causes problem; 3. neither cause problem.		
B. Present customer comment 1.			1 25	
1 "Why can't I have a refund after 30 days?"			" 20	
C Model a response by saying softly: "Here I can see this a	D			
request so I will say 'I'm sorry It is not possible to give full refunds	D.	1. "Why can't I have a refund after 30 days?"		
	<click></click>	1. "Why can't I have a refund after 30 days?"  C. Model a response by saying softly: "Here I can see this a		
		1. "Why can't I have a refund after 30 days?"  C. Model a response by saying softly: "Here I can see this a request so I will say, 'I'm sorry. It is not possible to give full refunds		
E. Ton transces that for each determed responde that they will	<click> E.</click>	1. "Why can't I have a refund after 30 days?"  C. Model a response by saying softly: "Here I can see this a request so I will say, 'I'm sorry. It is not possible to give full refunds for used products. We can offer store credit on used products."		
	<click> E. <click></click></click>	1. "Why can't I have a refund after 30 days?"  C. Model a response by saying softly: "Here I can see this a request so I will say, 'I'm sorry. It is not possible to give full refunds for used products. We can offer store credit on used products."  D. Tell trainees that for each customer response that they will		
	<click> E. <click> F.</click></click>	1. "Why can't I have a refund after 30 days?"      C. Model a response by saying softly: "Here I can see this a request so I will say, 'I'm sorry. It is not possible to give full refunds for used products. We can offer store credit on used products."      D. Tell trainees that for each customer response that they will model in a soft voice so that everyone can hear their own		
C. E. Frederit additioner comment 2.	<click> E. <click></click></click>	1. "Why can't I have a refund after 30 days?"  C. Model a response by saying softly: "Here I can see this a request so I will say, 'I'm sorry. It is not possible to give full refunds for used products. We can offer store credit on used products."  D. Tell trainees that for each customer response that they will model in a soft voice so that everyone can hear their own		

<click></click>	2. "Two-day shipping is three days late."		P. 2
Н.	3. "Good morning."		
<click></click>	G. Present customer comment 4.	Q. Pass out	
I.	4. "I just called 5 minutes ago, but the sound kept crackling."	Lesson_6_Handout_2	
click>	H. Present customer comment 5.		
~CIICK~	[5. "Yes, that is correct. I would like order number #54."		
	I. Present customer comment 6.		
	6. I want to make two orders: the starlight candles and Aloe Vera		
	skin lotion.		
N. S5	F. Present customer comment 3.		A. 4
	3. "I just was cut off five minutes ago."		
	G. Present customer comment 4.		
	4. "I just called 5 minutes ago, but the sound kept crackling."		C. 4
	H. Present customer comment 5.		0.
	5. "Order #333 is sold out!?"		D. :
	I. Present customer comment 6.		
	6. "Your voice isn't clear."		
	N. Confirm trainees' answers by showing exemplars for numbers		F.0
	1-6. Read each exemplar aloud.		
	O. Tell trainees that they will know practice these challenges in		
	pairs. Tell trainees who had red markers to find one trainee with		
A. S6	black markers. Tell trainees who had blue markers to find one		
	trainee with brown markers.		
	P. Tell trainees that there will be even partners and odd partners.		
	Those with red and blue markers are odd numbers. Those with		
	black and brown markers are even. Any without a pair will join a		
	group of three.		
	Q. Pass out Lesson_6_Handout_2		
	R. Tell trainees to start.		
	S. Monitor trainees' responses. Answer any questions.		
	IV. Assessment Phase		
	A. Tell trainees to stop.		
	B. Tell trainees to calculate and deliver their scores to their		
	partners.		
	C. Have trainees complete the goal sheet on		
	Lesson_6_Handout_2.		
	D. Call on two trainees to share 'what went well'. Board their		
	responses. Make note of called on trainees.		
	E. Call on two trainees to share 'what went well'. Board their		
	responses.		
	F. Tell trainees that they will work on these goals in Final		
i	Assessment.		

Unit Progress: 2 of 2	Unit Title: Telephone Etiquette Assessment	<b>Lesso</b> Assess		Lesson Title: Performand Assessment	ce-based	
Type: Performance- based Assessment	Terminal Objective: Given a job aid (QRG) while answering a customer's call, respond with etiquette with a 75% positive customer service score.					
Trainee Audience: Telephone Operator						
Facilitator/Trainer Role: Administer	Lesson Focus: Assessment		Instruction: Secondary:	al Focus: Skill Knowledge	Time: 60 minutes	
<b>Description</b> : The assessment will be a performance-assessment. It extends the previous assessments in scope and length.						
Organization: Grouping: three	Interaction: Customer: Cal	lls Telep	hone Opera	tor using a prompt on the fina	l assessment.	

trainees
Roles: evaluator,
telephone operator,
customer

**Telephone Operator:** Responds with customer-friendly language and intonation everyday calls and calls with challenges.

**Evaluator:** Sits with customer to evaluate customer's telephone etiquette experience with telephone operator.

### Content Script

Customer A Role Scenarios: 1) Describes a scenario in which a package was delivered late; 2) Asks about candle products and orders a skirt; 3) Communicates an order about scarves while a loud noise is in the background.

Customer B Role: 1) Asks about a child puzzle while there is a poor telephone connection; 2) Asks about a lamp and orders an evergreen wreath; 3) Asks two questions about a jigsaw puzzle after getting cut-off 10 minutes previously.

#### **Evaluation**

1) Telephone operator uses polite language three times; 2) Telephone operator gives standard greeting/closing with intonation; 3) Telephone operator responds with customer-service language and intonation while responding to a customer request; 4) Telephone operator responds with customer-service language and intonation during a challenge; 5) Telephone operator requests something for customer by using customer-service language and intonation;

#### Facilities/Equipment

Customer role leaves and goes to different room with Evaluator rule. Customer uses land line phone to call Telephone Operator role. Customer role begins content script. Telephone Operator role stays in main classroom. Telephone operator waits and answers customer role's call. Telephone operator responds with customer-service language and

**Preparation**: 18 copies of TO2\_Assessment\_1, 32 phones (internally or externally connected), speaker phone, pencils, scrap paper.

Slide#	Procedure	Materials	Time (min)
	V. Final Assessment Phase	A.	A. 0
	A. Write names of trainees on TO2_Assessment_1 to make final assessment groups.	TO2_Assessment_1	
	B. Tell the trainees that they will complete a role-play with three		
	roles: customer, telephone operator, evaluator.  C. Tell trainees that they will be using real phones and be separated for the assessment.		D. 6
	D. Pass out Lesson_6_Assessment_1.  E. Tell trainees to meet with each other and begin.		F. 55
	F. Tell trainees to stop.		
	G. Collect Lesson_6_Assessment_1 for scoring.		
	H. Tell trainees that this concludes the training for telephone		
	etiquette and that they have progressed greatly in their competencies of customer-friendly language, intonation and		
	challenge responding.		

#### Sources:

Tools for Instructor-led Training. (n.d.). Retrieved August 22, 2020, from https://www.nhi.fhwa.dot.gov/resources/ilt\_instructor.aspx

PD Facilitator's Guide Template. (n.d.). Retrieved August 22, 2020, from https://iris.peabody.vanderbilt.edu/resources/pd-providers/sample-pd-activity-collection/pd-facilitators-guide-template/

Templates for Training Facilitation. (2019, August 19). Retrieved August 22, 2020, from https://sites.psu.edu/kbenefield/project/templates-facilitator-guides/